# **Uncommon Sense**

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It's good to be back in the saddle once again.

The **Self-Development** column of this issue of *Uncommon Sense* will delve into the arena of decision making.

Founding Father James Madison is highlighted in the **Elephant** in the Room column.

Sometimes we just have to take a reprieve from it all, and I explore this in the column known as **From Ara's Journal**.

And finally, **The World of Words** column dishes up a powerfully picturesque word to add to your vocabulary.

OK, let's get started.

Ara Norwood



## **Self-Development**

# Principle-Based Decision-Making

I was approached by a colleague a few months ago. He was wrestling with a small conundrum. He had stopped going to the gym in March of 2020 due to the pandemic as his gym had closed. He was an avid weight-lifter, but also engaged in a variety of additional fitness activities



such as stretching, hitting the heavy bag, running on the treadmill, etc. Confined to his home for more than a year, he obtained a couple of dumbbells and had tried making do

with those. However, his workouts had become inconsistent. On the other hand, he was happy he wasn't being charged the monthly membership fees by his gym.

His gym had recently reopened. And he was torn. Should he go back to the gym? The upside was he would get a more rigorous and complete workout. The downside was he would have to pay those monthly membership fees. He asked for my opinion.

I did not give him my opinion.

Instead, I asked him some questions.

"Why did you join the gym in the first place?" He said he joined in order to get a more thorough, balanced workout. He was in the gym six days a week working on his chest on Mondays and Thursdays, his legs on Tuesday and Friday, and his arms on Wednesday and Saturday. He also ran on the treadmill, worked on his stomach muscles, and, as mentioned, hit the heavy bag. Not bad for a man in his mid-60s.

"That sounds like a rather impressive routine. It seems like you had been covering your bases well and staying in shape. How have your workouts been while doing it from your home?"

He admitted he was much stronger last year than he was at the present time.

"How much do you pay your gym in monthly fees" I asked.

"\$14.99 each month."

Surprised that he was paying such a low monthly rate, I asked: "So your conflict is between spending the \$14.99 but getting access to the equipment for the full workout vs. saving the \$14.99 and taking your chances with the limited workout at home which, as you said, has been inconsistent."

He agreed.

I then pointed out his decision depended on which he valued more: the \$14.99 or the rigorous workout. In other words, the principle of being frugal was competing with the principle of staying in great physical shape. As he weighed the pros and the cons of those two principles, he could readily see what mattered most to him. He chose to continue going to the gym. Others, with a different set of priorities, may have been justified in making a different decision.

But it was principles that governed the decision.

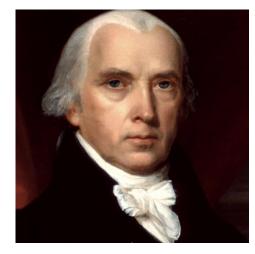
And it should be principles that govern our own decisions.

#### **The Elephant in the Room**

## **James Madison**

We turn our attention to James Madison, a giant in the formation of our country, ironic given that he only stood 5 feet 4 inches tall in stocking feet and weighed a mere 100 pounds, which may explain why James was often shy and felt awkward being around women. Yet he managed to eventually marry, and his wife was also a very significant figure in the formation of our republic, as she was a powerful influence on his husband. Ever hear of Dolley Madison pastries? That was her name: Dolley Madison. When they married, James inherited a step-son. They had no other children.

In addition to the deep influence from his wife, James Madison received mentoring from various individuals, including Edmund Pendleton (a relative), Donald Robertson, a Scottish immigrant who was one of his very first teachers and "a man of extensive learning," and an additional teacher named Thomas Martin who was a graduate from Nassau Hall of the College of New Jersey. We now call that august institution Princeton University. But perhaps Madison's most distinguished mentor was his friend and confidant, Thomas Jefferson.



Madison's temperament was curious. He was a bit on the reserved side. Some would describe him as

having a rather wooden personality. The wife of his fellow Virginian Theodoric Bland called him "a gloomy, stiff creature." Madison was not a good conversationalist; was not adept at small talk. Others would describe him as shy and indecisive. Although quiet, Madison was both intense and tireless. Yet in spite of all of this, Madison would sometimes poke fun at himself (something Jefferson would never do).

Madison may have been short in stature, but intellectually he was a towering genius, right up there with Jefferson and Hamilton. He was far more cerebral than, say, George Washington. Madison had a luminous and discriminating mind, and was learned in both Latin and Greek at an early age, plus he acquired a reading level of French. His genius shows itself in the dismantling of conventional wisdom and the creation of whole new concepts. This was truly a man in possession of a steady and patient genius.

Madison's political philosophy went through various phases over time. He began as a Federalist (in harmony with the likes of Alexander Hamilton), but soon became a member of the Democratic-Republican party, aligning himself with his good friend Jefferson. On one occasion he wrote that the nation's real friends are those who consistently opposed "a spirit of usurpation and monarchy" that seeks to "pervert the limited government of the Union into a government of unlimited discretion." He is also credited with having authored what many consider to be the most consequential of the famous Federalist Papers (properly called, simply, The Federalist) – Number 10. Further, his political philosophy was captured succinctly in the following statement he made in a letter to James Monroe dated October 5, 1786:

"There is no maxim in my opinion which is more liable to be misapplied and which therefore more needs elucidation than the current one that the interest of the majority is the political standard of right and wrong."

Madison remains an amazing figure in the founding of our republic. He was co-author of the Federalist, the primary author of the Constitution and Bill of Rights, the 4<sup>th</sup> President of the United States, and only one of two signers of the Constitution who went on to become President. One of Madison's greatest services to America was his help in ensuring George Washington's attendance at the Constitutional Convention. That act alone was crucial to the establishment of this country as the city on a hill it became.

\* \* \* \* \*

And that, my friends, is the latest elephant in the room.

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\* \* \* \* \* \* \*

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#### **From Ara's Journal**

## On Stepping Away

Astute readers will have noticed I stepped away from publishing Uncommon Sense for a couple of months -- the first time I have done that in a decade. There are times that we just have to step away. Perhaps we need to get away to gain some much needed perspective. Perhaps we just need a break or a rest period. Or a vacation.



Stepping away from the routines in our lives allows us to shake off the cobwebs that keep us stale. Stepping away also provides the onrush of new stimuli – observing alternative ways people do things, how they live their lives. This is heathy because it reminds us that we don't know everything. We operate within limited parameters. There is a richness in experiencing life from a new vantage point.

Sometimes we need to step away from certain relationships. That is sad, but true, and often necessary. I myself stepped away from a key relationship some months ago simply because it had become too toxic and was on the verge of bring great harm to me personally. In fact, as I think about it, I have done this recently with a number of key relationships. We have to guard ourselves from relationships that may not be all that healthy to us.

Stepping away may not necessarily be permanent. But it is often necessary – and it can involve countless dimensions of our lives both large and small. Whether it involve relationships, the foods we eat, the clothes we wear, our habits, the work we engage in, the music or the literature we expose ourselves to, the institutions we have an affiliation with, stepping away and moving in a different direction can often be highly beneficial.

But we can always step back and return to where we came from should we so choose.

### **The World of Words**

## Crucible

#### **Building Your Power of Expression**

Crucible, n.

Pronunciation: kroosəb(ə)l



**Meaning:** While this word originally referred to a container (often made of metal or ceramic) used to melt other metals after being subjected to very high temperatures, I use this word in its more symbolic sense to refer to a severe trial someone is subjected to, which usually results in that person coming out of the trial more resilient and with greater strength and/or wisdom.

#### **Usage:**

- Their relationship was forged in the crucible of war.
- The crucible of the race is the six-mile incline up the rocky mountain.
- I have never been more tried and tested in my life than when I experienced the crucible of her cross-examination.

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